

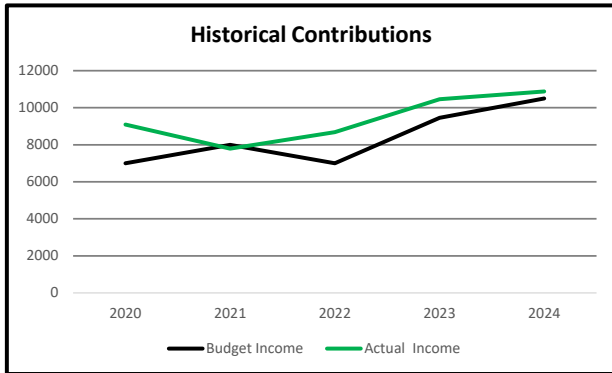
	Budget	Actual	Budget	Actual	Surplus
	Income	Income	Expenses	Expenses	Surplus
2020	7000	9090	5632	6043	3047
2021	8000	7791	7973	7181	610
2022	7000	8677	7000	5409	3268
2023	9450	10456	9450	7712	2744
2024	10500	10878	10500	10583	295
Average	8390	9378	8111	7386	

New Intergroup and Covid => highly unpredictable environment.

Underestimated income and significant underspend = high surplus.

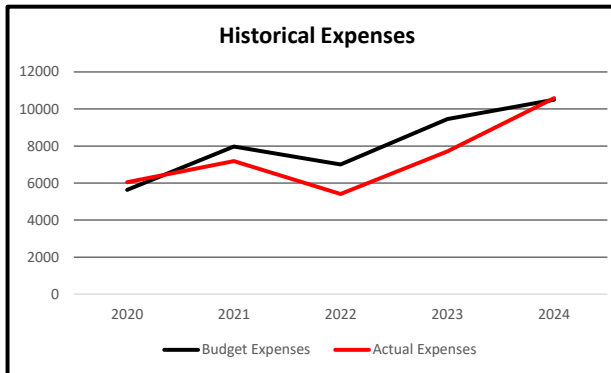
Budgeted income is closer, but expenses still lagging = high surplus.

Stabilization has occurred! Reasonable estimates match spend = lowest surplus generation.



Consistently underestimating contributions except in 2021.

2024 est is through 05/31. May slow up going forward.

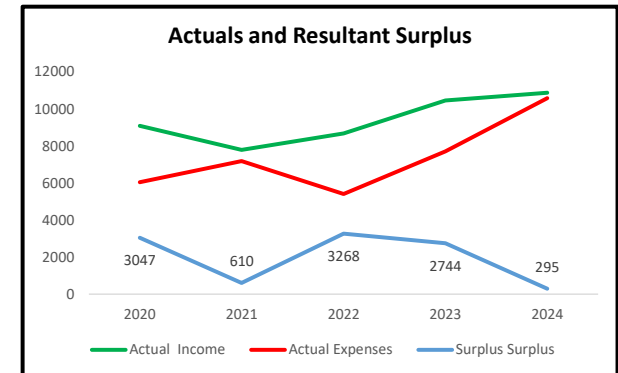


2022 **Consistently underspending & lingering impacts of COVID.**

Particularly on TX and Corrections ability to spend money.

2023 County facilities 75% participating.

2024 Treatment at full capacity now!



Note the blue line, this is good.